



**KARAMTOLA  
COMMUNITY HOSPITAL**

# **ANNUAL REPORT 2025**

**Presbyterian Fellowship in Bangladesh**



# Annual Report 2025

## Presbyterian Fellowship in Bangladesh (PFB)

Vill – Karamtola, Thana- Pubail, UZ-Gazipur, Dist-Gazipur

### Table Of Contents

<b>Table Of Contents</b> .....	<b>1</b>
<b>Organizational Overview</b> .....	<b>1</b>
<b>Organizational Overview</b> .....	<b>2</b>
<b>Message</b> .....	<b>3</b>
General Secretary, Korean Overseas Medical Mission Society (KOMMS), South Korea .....	3
Chairman, KCH Governing Board, Dhaka, Bangladesh .....	4
Country Director, Presbyterian Fellowship in Bangladesh (PFB), Gazipur, Bangladesh .....	5
<b>Achievements</b> .....	<b>6</b>
A. Presbyterian Fellowship in Bangladesh (PFB).....	6
B. Karamtola Community Hospital (KCH) .....	8
C. Primary Health Care Project (PHCP) .....	12
D. Karamtola Eye Service Project (KESP) .....	13
E. Peniel School.....	14
F. Karamtola Nursing School (KNS) .....	15
<b>Administration and HRM</b> .....	<b>16</b>
A. Governance .....	16
B. Development Activities under PFB.....	16
C. Spiritual and Charitable Activities .....	16
D. Visits and Visitors .....	17
E. Staffing Situations and Staff Development.....	17
<b>Finance</b> .....	<b>19</b>
Income and Expenditure .....	19
<b>Various Statistics</b> .....	<b>20</b>
a) KCH Year-Wise Clinical Services : 2021~2025.....	20
b) Hospital Patient Registration (Only Gen Pts) : 1 Jan ~ 31 Dec 2025.....	20
c) Disease Category in KCH General patients : 1 Jan ~ 31 Dec 2025.....	21
d) Various Investigations done for patients : 1 Jan ~ 31 Dec 2025 .....	21
e) Various KCH Services Provided to Patients : 01 Jan-31 Dec 2025 .....	21
f) KCH Community Program & Achievements : 01 Jan-31 Dec 2025 .....	21
g) PHCP Registration of patients 01 Jan-31 Dec 2025 .....	22
h) KESP Project's Achievements 01 Jan-31 Dec 2025.....	22
i) Peniel School Achievements 01 Jan-31 Dec 2025 .....	23
j) Karamtola Nursing School 01 Jan-31 Dec 2025 .....	23
k) Overall Karamtola Income & Expenditures 01 Jan-31 Dec 2025 .....	24
<b>Memory Lane</b> .....	<b>26</b>
Pictorial and Colorful Journey with KCH and PFB in 2025 .....	26

### Panel of Editors

- Dr Sung No Lee, Country Director, PFB & Director, KCH
- Dr David Khan, Acting Director and Medical Director, KCH
- Mr Rana J Rozario, General Manager, KCH
- Mr Rupart Sarker, Finance Manager, KCH

# Organizational Overview

## History

1. The Presbyterian Fellowship in Bangladesh (PFB) started its work on November 2, 1992, at Karamtola in Pubail Union, Gazipur District, through an NGO Bureau-approved field project named CHDP-K. It operated in Ershad Nagar, Tongi before that.
2. The project named the Community Health and Development Program Karamtola (CHDP-K) worked with funding from the Presbyterian Church of the USA (PCUSA). This project maintained a referral clinic and community work across 25 villages around Karamtola.
3. Mr. Prodip Dowa was the first Project Director, and Dr. Leslie Y. Morgan was the first PCUSA expatriate representative.
4. The Korean Overseas Medical Mission Society (KOMMS) and the Church of Bangladesh (COB) also partnered with the PCUSA for this initiative.
5. In the initial phase, KOMMS representatives in CHDP-K included Sister Kim and Dr. Sung No Lee, who significantly enhanced the overall medical services.
6. Over time, the CHDP-K evolved into the current Karamtola Community Hospital (KCH). Additionally, other projects under the PFB umbrella began operating in Gazipur and parts of Dhaka.

## Objectives

- 1. Medical Personnel training at hospital**
  - a. Postgraduate Doctor's training
  - b. Subdivided Nurse's training (Midwife, Anaesthetic, Operational)
  - c. Nursing college
  - d. Lab and X-ray technician training
- 2. Shelter for marginal people**
  - a. Health Insurance
  - b. Group formation
  - c. Job Training
  - d. Treatment at lower price
- 3. Support other organizations and churches**

## Principles of PFB

1. Human oriented, not project oriented
2. Self supported
3. Local oriented, not foreign oriented
4. Reproductive
5. Focus on marginal people
6. Cooperation with other organizations and churches

## Projects under PFB Umbrella

1. Karamtola Community Hospital (KCH) - Previously named as Community Health and Development Program-Karamtola (CHDP-K)
2. Primary Health Care Project (PHCP)
3. Karamtola Eye Service Project (KESP)
4. Peniel School
5. Karamtola Nursing School (KNS)

# Message

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## General Secretary, Korean Overseas Medical Mission Society (KOMMS), South Korea



I greet you in peace in the name of Jesus Christ.

I give thanks to God for His faithfulness in leading and growing Karamtola Hospital to this day. A hospital, in its very nature, reflects the ministry of Jesus Christ.

To care for those who are suffering in body and spirit, and to walk alongside them, is to follow the very life and example of our Lord.

About 140 years ago, Western missionaries came to Korea and established hospitals, schools, and churches. These ministries complemented one another and worked closely together, much like the unity of the Triune God. The grace we received as a spiritual debt has now flowed to Bangladesh through KOMMS, and Karamtola Hospital has faithfully carried out its precious role in this mission.

This year, KOMMS seeks to renew its organizational structure and systems, and to focus more intentionally on strengthening the missionary identity and leadership development of Karamtola Hospital. Each hospital within KOMMS will commit itself to this shared calling, and Karamtola Hospital will continue to grow into an indispensable institution in Bangladesh.

I sincerely thank the hospital's leadership and staff for their dedication in building the hospital and wiping away the tears of the sick.

It is my prayer that this hospital will bear the heart of Jesus Christ.

May God raise up passionate and excellent leaders through this hospital for His glory.

**MD. Byung-sun Kim**  
General Secretary, KOMMS  
South Korea

## Message

### Chairman, KCH Governing Board, Dhaka, Bangladesh



#### To the Governing Board of KCH, Dhaka

Lord Jesus Christ came into this world to bring complete well-being to people's lives. In the last three years of His ministry, He gave physical, mental, and spiritual healing to many, bringing them joy and peace. He told His followers to continue this work everywhere, so that people could be free from sickness, pain, and problems, and live with true joy and peace.

Answering this call, the Korean Presbyterian Church, together with the Church of Bangladesh, has been serving poor, helpless, and sick people through the Koromotola Community Hospital for almost 33 years. From the beginning until now, many Korean brothers and sisters, believers from the Church of Bangladesh, including doctors, nurses, and staff of KCH have given their time, skills, and dedication to keep this hospital running. For their lives and service, we give glory and thanks to God.

This hospital does not only provide medical treatment. Following Christ's example, it also cares for patients in every way, offering support and help when needed. This has helped the hospital grow and improve. The work done here in serving people is truly praiseworthy. We hope that, with the sincere efforts of the leaders, doctors, nurses, and staff, the hospital will continue to succeed in improving people's lives.

Today, the hospital has not only improved its buildings but also raised the quality of its healthcare services. For this, I sincerely thank the Governing Board members, the hospital authorities, especially Acting Director Dr. David Khan, and all doctors, nurses, and staff. I also give special thanks to our Korean brothers and sisters, especially Dr. Sun Lee, Sister Cho, and Coms, whose hard work, dedication, and guidance have brought the hospital to this stage.

The hospital follows all government rules as a complete institution. May this hospital continue to grow stronger each day, shining as a witness of Christ's love in Bangladesh, and bringing good health to people's lives. This is my hope and prayer.

**Rev. Emmanuel Mollick**  
Chairman, KCH Governing Board  
Pubail, Gazipur

## Message

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### Country Director, Presbyterian Fellowship in Bangladesh (PFB), Gazipur, Bangladesh



#### **To the Management Committee, Board of Directors, and the Entire Staff,**

I would like to express my profound gratitude and respect to the Management Committee, the Board of Directors, and every staff member for your tireless efforts over the past year. Despite the political instabilities of 2024 and the challenges of operating without a Director, you have shown remarkable resilience in maintaining the hospital's operations without compromise.

It is my sincere prayer that Karamtola Community Hospital continues to flourish as a sanctuary of healing for our community. I ask that you remain deeply attentive to the poor and marginalized, ensuring that no one is ever deprived of necessary treatment due to financial hardship. Please continue to look after their difficulties with a heart of compassion.

Furthermore, I look forward to seeing our new doctors and nurses grow as they take on their medical responsibilities. I hope they learn the true spirit of "serving the patient" during their time here. For this to happen, I encourage our senior staff to lead by example, providing the guidance and mentorship necessary for our new members to adapt well to our mission.

May God's grace and protection be with you always.

#### **Dr Sung No Lee**

Country Director, Presbyterian Fellowship in Bangladesh (PFB)

&

Director, Karamtola Community Hospital (KCH)

Pubail, Gazipur

# Achievements

## A. Presbyterian Fellowship in Bangladesh (PFB)

The Presbyterian Fellowship in Bangladesh (PFB) registered as an NGO in 1982 with the NGO Affairs Bureau of Bangladesh, under registration number DSW/FDO/R-121. In Bangladesh, it began its medical services and relief programs on behalf of the Presbyterian Church of USA in 1975. The NGO started a clinic and relief activities at Ershad Nagar near Tongi for people affected by famine in Bangladesh. Later, it moved its medical work to Karamtola in Pubail Union, Gazipur district. Later on more projects emerged here.



*Photo : More than 160 staff now work in various PFB Projects including KCH hospital at Karamtola*

From the start, PFB has been dedicated to helping poor and vulnerable communities with their health needs by providing affordable and high-quality preventive and clinical healthcare.



*Photo : OPD patients are waiting in KCH to see doctors and getting treatment*

PFB has been supported by international organizations such as the Presbyterian Church of USA (PCUSA), Korean Overseas Medical Mission Society (KOMMS), Vision Care Centre, and Heart to Heart Foundation. PCUSA and KOMMS initially partnered to support PFB's activities, with the

Church of Bangladesh (COB) also joining the partnership. However, since July 1, 1999, PCUSA withdrew from the partnership, and now the CHDP-K Governing Board, formed by KOMMS and COB, manages all the ongoing CHDP-K activities.

Currently, in 2025 PFB operated five projects, with the Karamtola Community Hospital (KCH) being the largest and oldest. KCH emerged from the first PFB project, the **Community Health and Development Program Karamtola (CHDP-K)**, and is now a full-fledged community hospital registered under the Directorate of Health Services.



*Photo : KCH Surgeons and Doctor with OT Team*

PFB operations at Karamtola employs a total of 175 staff across its five projects, mostly nationals, with various healthcare expertises. All PFB programs are designed to align with national priorities and contribute to the **Sustainable Development Goals (SDGs)**, especially Goal 3.

Dr. Sung No Lee, from South Korea and a doctor by training, currently leads PFB as the Country Director. PFB receives significant support from South Korea and aims at widening its activities bringing greater development impacts in humanitarian fields in the future.



*Photo : Nurses in KCH support quality patient care*

While providing healthcare services, PFB helps local medical personnel and staff so that they could become committed Christians through the love and service of Christ, strengthening churches and communities.

PFB dreams of building a mission hospital that will serve as a professional mission center and medical education institute. They aim at establishing a 50-bed hospital within the next five years and a 100-

bed hospital within the next ten years. PFB also plans to continue training medical personnel and supporting local churches and missionaries.

Additionally, PFB seeks partnerships with like-minded NGOs and hospitals to expand its service spectrum. In Gazipur district, PFB currently serves a population of 5,263,474 (according to the 2022 census) and also works in nearby areas of Dhaka, focusing on specific beneficiary groups.

## B. Karamtola Community Hospital (KCH)

### (1) The Hospital and its Clinical Services

The Community Health and Development Program-Karamtola, abbreviated as CHDP-K, was the first field project of the Presbyterian Fellowship in Bangladesh (PFB) at Karamtola, Pubail, Gazipur, a place about 28 kilometers from city of Dhaka. The project started in November 1992 with two main parts: the CHDP-K referral clinic and Community Development Activities.

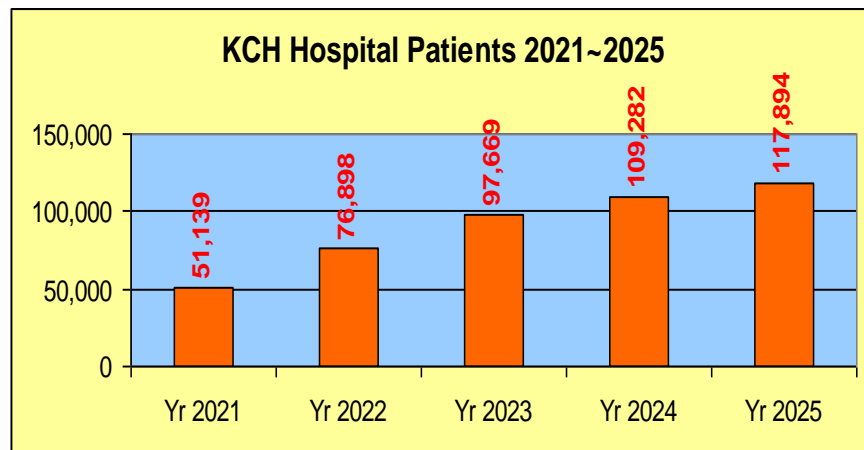


Figure 4 : Chart showing new patients (general and eye) in KCH 2021- 2025

From the beginning, the CHDP-K referral clinic provided affordable preventive and clinical healthcare. Initially, the focus was on clinical and community work. Due to its location, the clinic handled an increasing number of patients seeking general medical services. Over time, the clinic

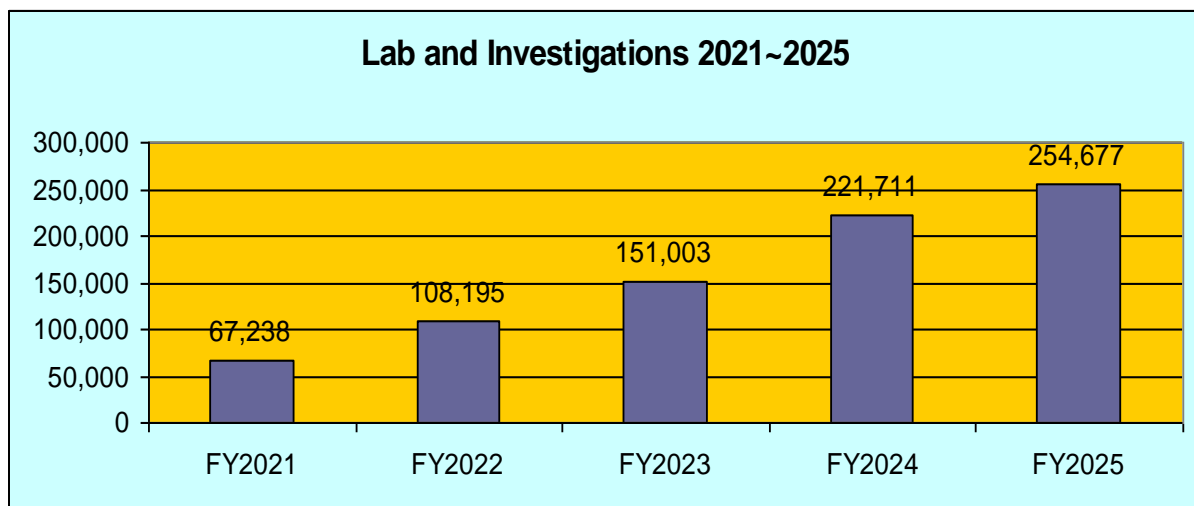


Figure 5 : Chart shows various investigations done in KCH 2021- 2025

eventually expanded its services to meet surgical, medical, gynecological, and other needs of the people. This growth led to the establishment of the Karamtola Community Hospital (KCH), which is now a licensed as full fledged hospital under Directorate General of Health Services under Government of Bangladesh. Currently KCH is managed by a governing body that includes representatives from the Korean Overseas Medical Mission Society (KOMMS) and the Church of Bangladesh (COB).

In 2020 and 2021, the KCH health services were disrupted by the COVID-19 pandemic, which caused the suspension of clinical and field activities. The projects resumed in 2022 and continued to progress through 2023 to 2025.

In 2025 the following KCH Clinical services were on-going :

Service	Frequency	Details
Outpatient Department	Every Working day	<ul style="list-style-type: none"> <li>• General Medicine</li> <li>• General Surgery</li> <li>• Obs And Gynae</li> <li>• Orthopedic</li> <li>• ENT</li> <li>• Pediatrics</li> <li>• Dental</li> <li>• Skin and VD</li> </ul>
MCH services	Every Working day	<ul style="list-style-type: none"> <li>• ANC &amp; PNC</li> <li>• Normal delivery</li> <li>• Various Obs and Gynae Surgeries</li> <li>• Caesarean Section operation</li> <li>• Family planning &amp; Vaccination</li> </ul>
Emergency Services	24 Hours and 7 days a week	<ul style="list-style-type: none"> <li>• All emergency case management</li> </ul>
Diagnostic Services	24 Hours and 7 days a week	<ul style="list-style-type: none"> <li>• Pathological Tests</li> <li>• Digital X-Ray</li> <li>• ECG</li> <li>• 4D Color Ultrasonograms</li> </ul>
Indoor Service	24 Hours and 7 days a week	<ul style="list-style-type: none"> <li>• Patient Admission</li> <li>• Nursing care</li> <li>• Doctor's support</li> <li>• Critical case management</li> </ul>
OT Service	24 Hours and 7 days a week	<ul style="list-style-type: none"> <li>• Minor and major operations</li> <li>• General Surgeries</li> <li>• Gynae &amp; Obs Surgeries</li> <li>• Orthopedic</li> <li>• ENT operations</li> <li>• Laparoscopic Surgeries</li> </ul>
Dental Procedures	Every Working day	<ul style="list-style-type: none"> <li>• Scaling and filling</li> <li>• RCT</li> <li>• Denture and capping</li> <li>• Surgical procedure</li> </ul>
Physiotherapy	Every Working day	<ul style="list-style-type: none"> <li>• Shortwave and ultrasound and Interferential therapy</li> <li>• Transcutaneous electrical nerve stimulation</li> <li>• Infra-red radiation and Vibrator massage</li> <li>• Lumber/cervical traction, Paraffin Wax bath</li> </ul>
Pharmacy	24 Hours and 7 days a week	<ul style="list-style-type: none"> <li>• Sale of all drugs, at 7% discount</li> </ul>
EPI Vaccinations	1st and 3rd Wednesday	<ul style="list-style-type: none"> <li>• Providing EPI vaccines as per GIB rules</li> </ul>
Others	24 Hours and 7 days a week	<ul style="list-style-type: none"> <li>• Day Care</li> <li>• Breast feeding support</li> <li>• Health Education</li> <li>• Counseling</li> <li>• Referral support</li> </ul>

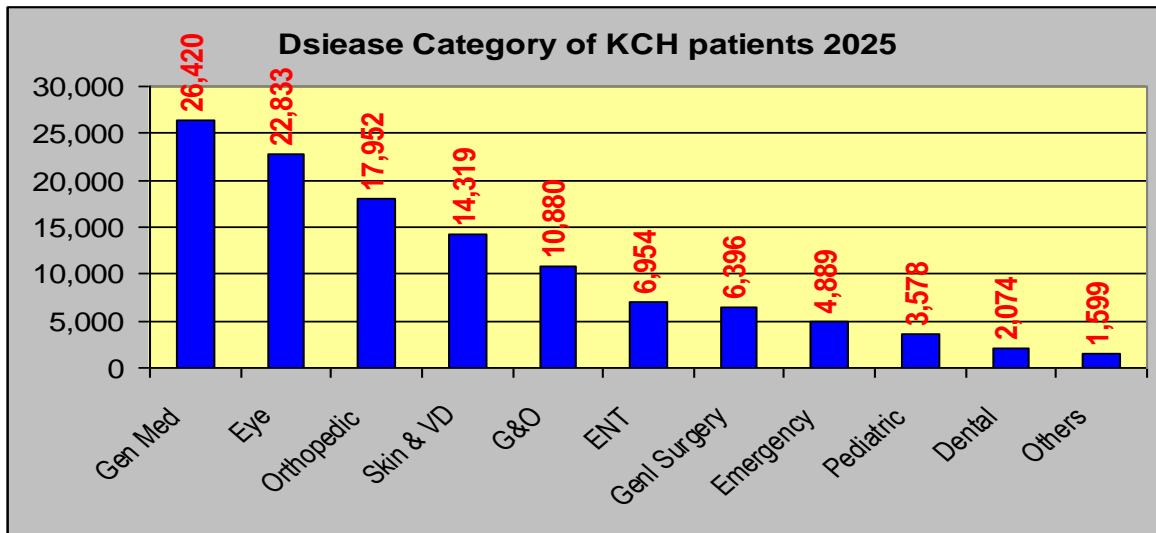


Figure 5 : Chart showing KCH Disease Profile in 2025

**In 2025 Major Improvements Undertaken for KCH Patient Care included:**

- KCH Lab relocation in 1st floor was completed
- Afternoon/Evening Hospital shift was started
- Registration and Cash Counter Re-designing was done with modern patient Token and Queuing System
- Independent KCH Ultrasonogram Department started with Colored 4D USG service
- New Gynae Consultant Doctor joined in KCH clinical pool and MOs started working in hospital's Surgery and Gynae Department
- Patients' Counseling Section separately started, mainly to support operation patients
- C-Arm X-Ray Machine was added in KCH operation theatre
- Separate Patient Registration section was extended into 1<sup>st</sup> floor to help patients



Photo : Dr Heun Gyun Jung is in KCH Operation Theatre

## **Special Orthopedic Camp in 2025**

In addition to normal clinical services, KCH had a **Special Orthopedic Camp** organized from 28 September to 4 October 2025. Renowned Orthopedic Surgeon Dr Heun Gyun Jung of South Korea joined in this camp with KCH Team. The camp had a high turnover of local patients. A total of 32 critical orthopedic surgeries were performed in the camp in addition to providing consultation to 269 patients.

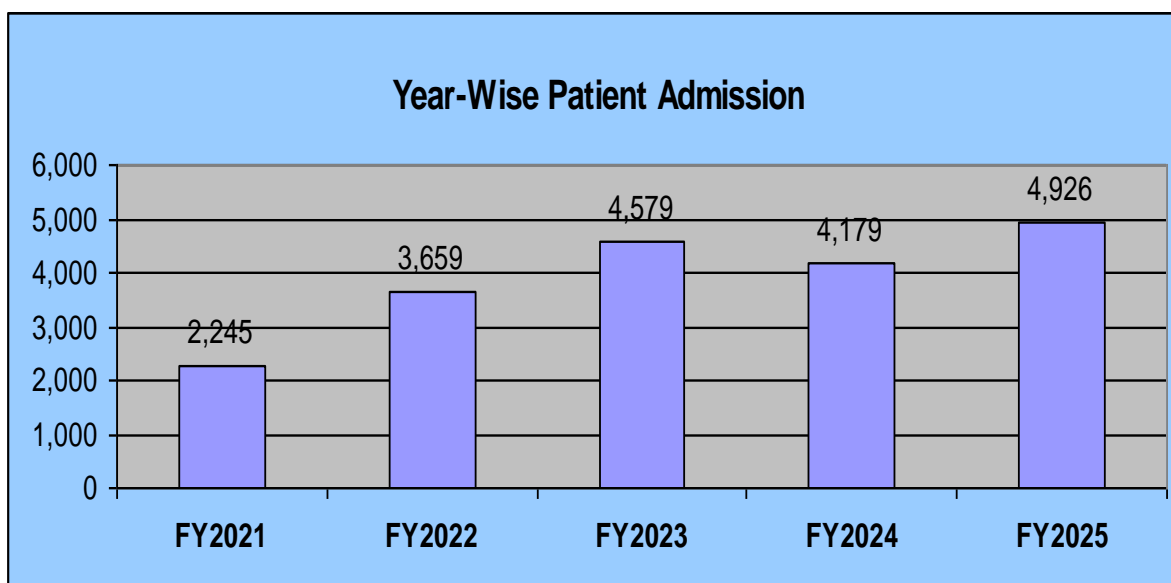


Figure 4 : Chart shows year-wise patient admission in KCH 2021-2025

## **(2) The Community Health Care Services**

In 2025, the KCH Community Health Program operated in 25 villages in Pubail Union, surrounding the Karamtola Community Hospital. The program served a total population of 65,8000, with four dedicated community nurses working continuously.

In 2025, the Community Development Program provided a wide range of services including :

- **Maternal and newborn service :** This component of services aims at reducing maternal and newborn morbidity and mortality due to complications of pregnancy. The main activities under it are field home visits of pregnant mothers and thus provide them counseling, health education, vitamins, irons, calcium and tetanus vaccination and encourage them for antenatal check-up as per WHO guidelines regularly. The objective of this is for the pregnant women to have safe pregnancy, normal delivery and healthy baby.



Photo : EPI Vaccination Program

- **Tuberculosis program** : With an aim to reduce TB, the KCH community field workers, during field visits, look for presumptive and suspected TB cases and refer them to the government facilities for further investigations and treatment.
- **EPI Vaccination** : Under this component of services, EPI vaccination is provided by the community health workers two days a week. They have vaccination centre at KCH.

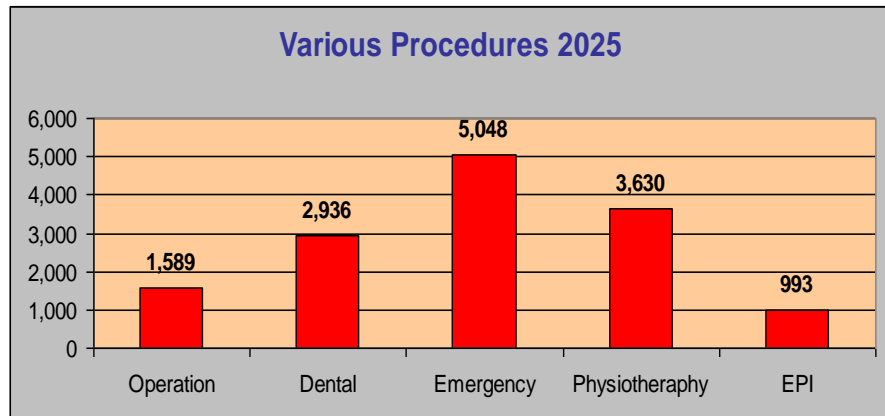


Figure 6: Chart shows Clinical Procedures undertaken in KCH in 2025

### C. Primary Health Care Project (PHCP)

In Bangladesh, Ready-Made Garments (RMG) factories are a rapidly growing sector employing a substantial number of workers. Recently, many such factories have emerged in Greater Dhaka,

#### PHCP project work in 2025

- Awareness building among the RMG workers and their families about various basic health issues and diseases.
- Capacity development of factory management so that they are able to address staff health needs in various emergencies including fire accidents
- Providing support for treatment of minor illness, maternal and child health care, pregnancy and
- Family planning
- Prevention of communicable diseases
- Also to support establish sub-centres for clinical services in each factory



Figure : Project Work in PHCP 2025

Photo: SACMO checking a female patient in PHCP Project

Tongi, and surrounding areas. Most workers come from distant parts of Bangladesh, with around 70% being young women of reproductive age. These workers need various healthcare supports as they spend long hours at the workplace and often lack the means for high-cost treatment. Additionally, many factories do not have regular health provisions for their staff and dependents.

Recognizing this need, the Presbyterian Fellowship in Bangladesh initiated the Primary Health Care Project (PHCP) as an outreach program. The PHCP began on July 1, 2001, dedicated to providing services to RMG workers. Initially, the project covered two factories located in Baroipara and the Export Promotion Zone (EPZ) in Savar Thana, Dhaka district. The factories included NTKC, Haesong Corporation, Dhakarea, EPZ, Ekta Dhaka, and Haesong Korea. Thanks to PFB's involvement, conditions in these factories have improved over time. This project has a team of 5 female and 2 male staff members.

### **D. Karamtola Eye Service Project (KESP)**

Karamtola Eye Service Project (KESP) started in 2010. Initially called Eye Care Service for People in Gazipur Bangladesh (ECSB), it was supported by the renowned South Korean organization, Heart to Heart Foundation. The project began as a modest eye clinic in Karamtola, capable of handling most local eye patients. The Heart to Heart Foundation supported this project until 2018.

Currently, the eye services at Karamtola operate as a sister concern of Karamtola Community Hospital (KCH). It is now a fully approved project by the NGO Affairs Bureau, known as Karamtola Eye Service Project (KESP).

#### **Aims of Karamtola Eye Service Project (KESP)**

- *Reduce the burden of blindness*
- *Increase the rate of cataract treatment by operations*
- *Increase the consciousness among common people about gloucoma and similar eye problems so that they can take timely measures*
- *Increase the knowledge about importance of eye and vision among the common people*

Vision is the most important sense for humans, significantly affecting life, health, sustainable development, and the economy. According to the

National Blindness and Low Vision Survey of Bangladesh, 1.53% of adults aged 30 years and older are blind, and 21.6% have low vision (with a visual acuity of less than 6/12 in either one or both eyes). Cataract (73.4%) and refractive errors (18.9%) are the main causes of visual impairment in Bangladesh. The eye care services include promoting eye health in the community, screening, case finding, referral, emergency treatment, identifying and referring those who are already blind for rehabilitation, and providing commonly required services like refractive error correction. The need for eye care in Bangladesh is increasing, with 19 out of every 100 adults aged 30 years or older having visual impairment in 2020.



*Photo: Doctor examining an eye patient in KCH*

There are few national human resource information systems in Bangladesh. The data here is compiled from the national deployment records by National

Eye Care (NEC). NEC's eye care cadres consist of ophthalmologists, optometrists, ophthalmic nurses, and opticians. Ophthalmologists are medically trained physicians registered with BMDC and have undergone 2-5 years of postgraduate training in ophthalmology. There are around 1200 registered ophthalmologists at BMDC, compared to the need for 1600. There is a notable shortage of all types of eye health cadres, with four times fewer surgeons, 2.5 times fewer ophthalmic clinical officers/nurses, and nearly ten times fewer optometrists than the minimum recommended levels for South Asia. Comprehensive eye care services are available in large urban areas, with costs partly covered by patients. Rural populations face difficulties accessing services due to cost and transportation. There are five tertiary eye care establishments in the country, four in Dhaka (the capital of Bangladesh) and one in Chattogram district.

### The services provided from KESP Eye project in 2025

- Outdoor treatment of eye patients
- Sac patency tests
- Biometry
- Auto refraction
- Eye Pad Bandage
- Intra-ocular pressure measurement
- Eye Washing
- F.B Removal
- Counseling and Health Education
- Chalazion Curette and Evacuation
- Dacrycystectomy (DCT) Lacrimal Sac Abscess Incision
- Pterygium with Grafting
- DCR with Intubation
- Phaco Surgeries
- SICS Operations
- Admission
- Medicine Supply

In this scenario, Karamtola Eye Service Project (KESP) offers its services to the local community, aligning with the government's 2020 vision. The project operates an ophthalmology outpatient department that handles an average of 80-100 patients daily throughout the year. Expert doctors and nurses provide required services at a reasonable cost. The project significantly contributes to performing cataract surgeries (both SICS and phaco surgeries) at affordable prices. Some patients receive free services, including free operations. The project also focuses on developing manpower, like MLOP, by providing proper training.

### E. Peniel School

The Presbyterian Fellowship in Bangladesh (PFB) has been active in Karamtola since 1992, establishing a general hospital and a nursing school there. Staff members, including doctors, nurses, and technicians, work at these facilities.

As time passed, the need for academic education for the children of hospital and nursing school staff became apparent. To address this, PFB decided to open a school named Peniel School. This small, modest primary school is located at the project site in the village of Karamtola. PFB established the school in the missionary spirit of Dr. Herbert Coddington, an American Presbyterian doctor who came to Bangladesh. The purpose of the school is to provide young children with a quality education based on the love of Jesus, helping them grow into dedicated students and future community leaders. The establishment of Peniel School goes beyond PFB's usual long-term services involving medical care for the community.

Peniel School is situated within the Karamtola Hospital premises in the countryside of Gazipur district. It was established in January 2022. In 2022, the school operated three grades (KG, C1, C2) with 21 students. The school expanded to four classes in 2023 and in 2024 five classes (KG, C1, C2, C3 & C4) operated with 59 students and 8 teaching staff.

In 2024, the school focused on several priorities:

- There were seven elementary grades (from Nursery to Class V) at Peniel School.
- There were 34 male and 24 female students in those classes
- The annual pass rate was 100%
- The school also successfully organized annual events including sports day, a picnic and a football world cup. The school also held regular parents' meetings.
- The school also provided support to two students in their whole year tuition cost for continuing their education



*Photo : The happy students of Peniel School at Karamtola in 2025*

Though the community had recognized the value of this education system, and parents in the area were showing interest in Peniel School, the authority decided not to continue the school activities in 2026 due to some strategic reasons.

## **F. Karamtola Nursing School (KNS)**

The education for nursing students at Karamtola began with the Community Junior Nursing School in 2007. The goal was to help underprivileged young girls from the community develop into healthcare workers as aide nurses. This enabled them to participate in healthcare delivery and lessen the burden on their families. Karamtola Nursing School (KNS) is a continuing project by the Presbyterian Fellowship in Bangladesh (PFB).

Karamtola Nursing School (KNS) is located within PFB premises. It's a residential institute with independent learning facilities. The nursing course is three years long, and although not yet accredited by BNMC, it covers the basics of nursing, clinical education, and patient care. Nurses and doctors from KCH Hospital work as teachers at KNS, offering students practical experience with patients at KCH Hospital. After passing their final exams, students can work as interns at KCH Hospital.

Due to strategic decision, no new students were enrolled in 2025 non Nursing School. The school continued teaching 6 existing students in first year and 5 existing students in second year. In the year 2025, the already graduated students of this institutes had been in service cum practical training in KCH.

# Administration and HRM

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## A. Governance

The Presbyterian Fellowship in Bangladesh (PFB) is a registered NGO with the NGO Affairs Bureau of Bangladesh. The organization operates under the NGO Bureau's directives and holds an authorized trade license, following all government rules including those of the National Board of Revenue (NBR).

In 2025, Karamtola Community Hospital (KCH) updated its licensing process with the Directorate General of Health Services of Bangladesh. As a registered private hospital and diagnostic center, KCH follows all directives and instructions and cooperates with the health ministry of government of Bangladesh.

Additionally, an independent KCH Governing Body, consisting of Bangladeshi nationals and expatriates, oversees all organizational matters. The Church of Bangladesh (COB), a respected Christian denomination, is the current organizational partner with KCH. A clergyman nominated by the COB moderator heads the KCH Governing Body along with two other members.

In 2025, the KCH Governing Board held three meetings within the framework of organizational governance, alongside several internal meetings as required.

## B. Development Activities under PFB

Karamtola Community Hospital (KCH) had various development activities done in 2025. Those activities reflected the long term demands of the communities around; they were in particular designed to improve the physical facilities of the health centre so that the patients' care and service provisions are qualitatively and quantitatively improved.

- Devices and equipments were installed in whole of the hospitals to ensure fire safety
- Water logging of the main hospital entrance road was corrected
- OPD patients waiting area extension was done
- CCTV camera coverage was done to ensure enhance security

In addition in 2025, a bilateral partnership agreement was signed between Karamtola Community Hospital and Brahmanbazar Christian Health Care Project (BCHP). This is to bring greater impact in the services that PDF offers to the people of Bangladesh.

## C. Spiritual and Charitable Activities

Since the very beginning, Presbyterian Fellowship in Bangladesh (PFB) in its journey as a Christian NGO attached highest importance on spiritual nurturing and integrity of the staffs.

The expatriate representatives of PCUSA and KOMMS also used the Biblical values as inherent basis of all programs under PFB. In 2025 the same trend is ongoing.

In addition the organization arranged various religious events like Pre-Christmas program, Easter celebration, staff retreat, etc for staff and beneficiaries.

In this year PFB distributed some blankets and a few other items to the needy and destitute women of the local area.

In 2025 a special Korean Team visited KCH hospital in the month of September. They organized a number of encouraging events with the staff of KCH and other PFB projects.

**The activities that PFB regularly emphasized on in 2025 included:**

- Morning devotional prayer daily before start of the office for Christian and other willing staff
- Full church service on every Sunday with involvement of guest pastors, within the organizational premises,
- Holy Communion once in every month, for staff
- Regular in-ward prayer support cell for patients with complications and needing surgeries
- Special counseling for patients and their families
- Special Christmas gifts for destitute families
- Maintaining collaborative relationship with Christian Churches and organizations in locality
- Strong presence and participation of PFB in Metropolitan Christian Association in Gazipur

**D. Visits and Visitors**

In September 2025, a team of KOMMS representatives from South Korean visited Karamtola Community Hospital. They had a one day event with KCH staff highlighting their involvement and activities through Presbyterian Hospitals in Korea.

PFB Country Director Dr Sung No Lee, also paid three short visits to KCH in February, May and September 2025. In addition to his official duties, he had several meetings with the staff members.

**E. Staffing Situations and Staff Development**

In 2025 KCH Hospital and Karamtola Eye Services Project together has the following staff strength:

No.	Department	Male	Female	Total	Remark
Admin and Support Staff .... 31 %					
1	Admin	13	2	15	
2	Cash	5	3	8	
3	Cleaner	2	13	15	
4	Cook	0	4	4	
5	Driver	3	0	3	
6	Guard	5	0	5	
Sub - Total		28	22	50	
Program Staff .... 69 %					
1	Doctor	18	9	27	
2	Community	0	3	3	
3	Junior Nurse	4	31	35	
4	Lab	6	3	9	
5	Pharmacy	5	1	6	
6	Senior Nurse	1	11	12	

No.	Department	Male	Female	Total	Remark
7	X-Ray	3	1	4	
8	MLOP	0	3	3	
9	Patient Guide	1	4	5	
10	Physiotherapy	1	0	1	
11	Dental Assistant	1	0	1	
12	Ward Boy	3	0	3	
Sub - Total		43	66	109	
Grand Total		71	88	159	
Percent		45%	55%	100%	

In addition, in 2025 PFB has 2 male, PHCP 2 male and 5 female, Peniel School 4 male and 7 female and Nursing School has 1 female full time staff with guest teachers. The Mission Centre also has 3 staff members. Staff members are enjoying their remuneration and benefits as per the existing KCH structure as approved by Director and Governing Board. In 2025, all staff members under KCH Hospital and under other PFB projects were provided with free annual health check-up.

Additionally, various events were organized in 2025, including celebrations of Bangla Naba Barsha, the annual picnic, the hospital's anniversary, Christmas, and Victory Day, for refreshing the vigor of the staff. These events were vibrant with socio-cultural activities, and staff participation was enthusiastic as always.



*Photo: Governing Board Members and Staff and Families in 2025 Pre-Christmas Event*

## Income and Expenditure

For the year 2025, the overall Karamtola income was BDT 161,156,028.00 and the expenditure BDT 144,883,612.00. This indicates a surplus of BDT 16,272,416.00

The KCH hospital's income came from patient-related sources, mainly from medicine sale and laboratory procedures as indicated below:

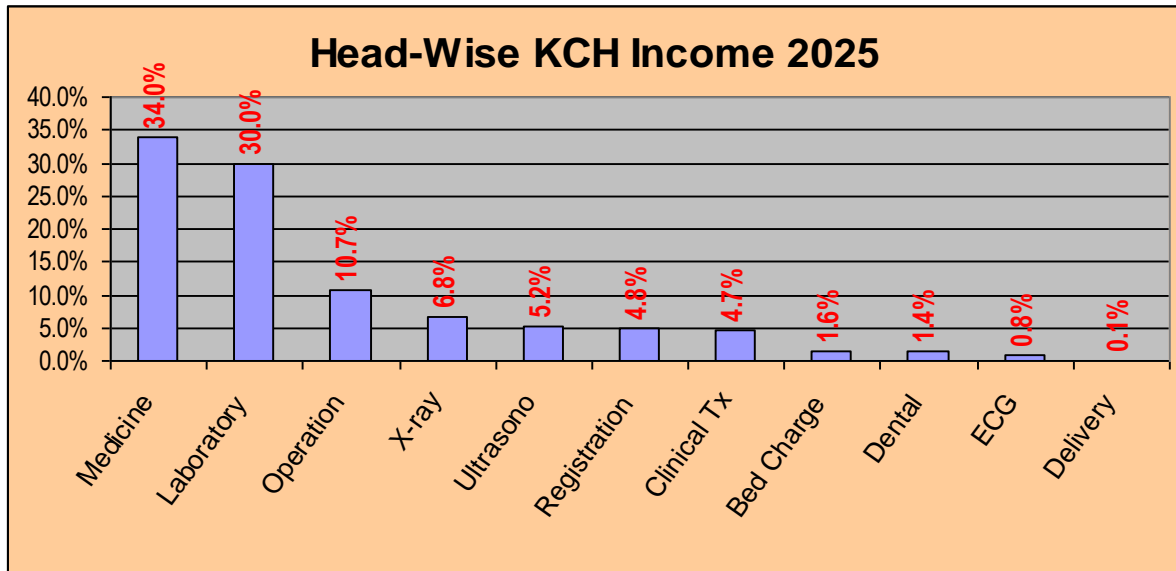


Figure 12 : Chart showing KCH Income heads in 2025

The hospital's expenditures were quite conventional in this year and are indicated below. Except for staff salaries major expenditures were for medicine and for treatment materials.

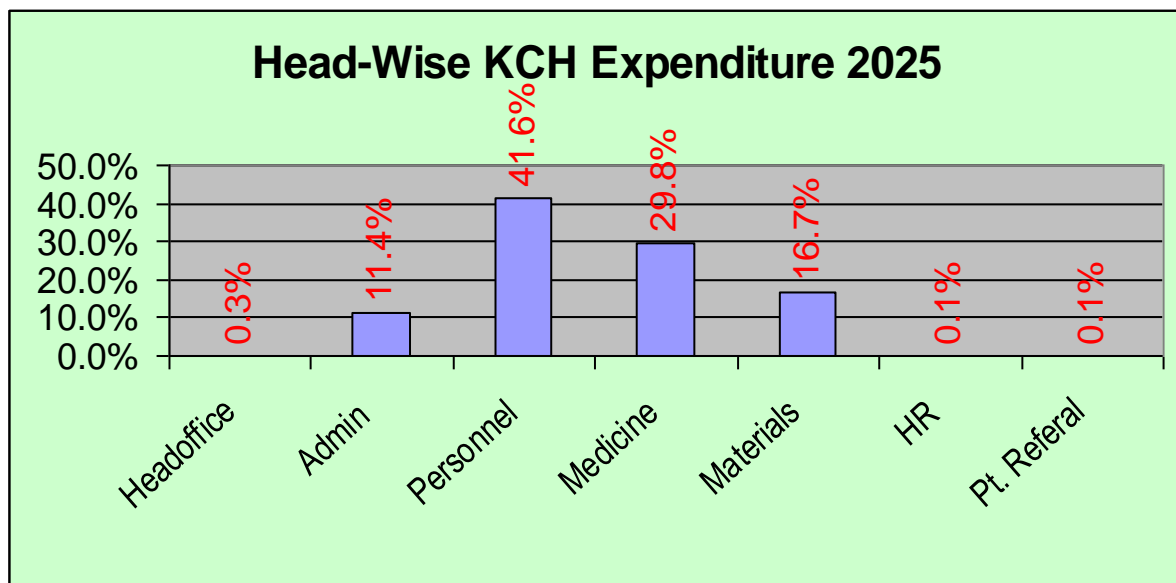


Figure 13 : Chart showing KCH expenditure heads in 2025

## Various Statistics

### a) KCH Year-Wise Clinical Services : 2021~2025

Sl No	Services	2021	2022	2023	2024	2025	Total
1	<b>Outdoor Patients (Gen &amp; Eye)</b>	51,139	76,898	97,669	109,282	117,894	<b>452,882</b>
	Male	21,147	31,230	39,787	44,927	66,382	<b>203,473</b>
	Female	29,992	45,668	57,882	64,348	51,512	<b>249,402</b>
2	<b>Admission</b>	2,073	3,659	4,891	4,179	4,926	<b>19,728</b>
3	<b>Various Investigations</b>	66,660	108,195	160,841	220,547	357,137	<b>913,380</b>
4	<b>Operations and Procedure</b>	3,811	4,855	6,208	6,906	6,878	<b>28,658</b>
	General Surgery	731	989	1,419	1,089	1,134	<b>5,362</b>
	Gynae Operations			7	10	13	<b>30</b>
	Orthopedic Surgery	251	378	192	238	275	<b>1,334</b>
	ENT Operations	4	68	204	238	170	<b>684</b>
	Cataract and Eye surgeries	1,571	1,987	2,311	1,987	2,345	<b>10,201</b>
	Dental Procedure	1,250	1,430	2,075	3,344	2,936	<b>11,035</b>
	Others	4	3			5	<b>12</b>
5	<b>Hospital Clinical services</b>						
	Normal Delivery	37	57	62	51	57	<b>264</b>
	Physiotherapy	1,623	1,880	2,758	3,682	3,630	<b>13,573</b>
	EPI Vaccination	2,191	1,988	1,684	1,336	1,313	<b>8,512</b>
	Emergency Services		2,874	4,665	4,615	5,160	<b>17,314</b>
6	<b>Patient Support</b>						
	Free Cataract Surgery (pts)	196	201	174	181	215	<b>967</b>
	Discount in treatment (pts)	1,458	4,740	8,516	8,960	510	<b>24,184</b>

### b) Hospital Patient Registration (Only Gen Pts) : 1 Jan ~ 31 Dec 2025

Sl No	Month	Male	Female	Total	Percent
1	January	4,000	2,816	<b>6,816</b>	7%
2	February	4,316	2,852	<b>7,168</b>	8%
3	March	3,798	2,827	<b>6,625</b>	7%
4	April	4,264	2,873	<b>7,137</b>	8%
5	May	4,442	3,066	<b>7,508</b>	8%
6	June	4,823	3,020	<b>7,843</b>	8%
7	July	5,580	3,932	<b>9,512</b>	10%
8	August	5,498	3,577	<b>9,075</b>	10%
9	September	5,802	3,684	<b>9,486</b>	10%
10	October	5,595	3,573	<b>9,168</b>	10%
11	November	5,056	3,209	<b>8,265</b>	9%
12	December	3,768	2,690	<b>6,458</b>	7%
<b>Total</b>		<b>38,119</b>	<b>56,942</b>	<b>95,061</b>	<b>100%</b>
<b>Percent</b>		<b>40%</b>	<b>60%</b>	<b>100%</b>	

### c) Disease Category in KCH General patients : 1 Jan ~ 31 Dec 2025

Sl No	Disease Category	Total	Percent	Remark
1	General Medicine	26,420	28%	
2	General Surgery	6,396	7%	
3	Gynecology and Obstetric	10,880	11%	
4	Pediatric	3,578	4%	
5	ENT	6,954	7%	
6	Orthopedic	17,952	19%	
7	Dental	2,074	2%	
8	Skin & VD	14,319	15%	
9	Emergency	4,889	5%	
10	Others	1,599	2%	
	<b>Total</b>	<b>95,061</b>	<b>100%</b>	

### d) Various Investigations done for patients : 1 Jan ~ 31 Dec 2025

Sl No	Description	Quantity	Remark
1	X-ray	26,141	
2	Ultrasonograms	11,264	
3	ECG	5,942	
4	Laboratory	208,085	
5	Others	3,245	
	<b>Total</b>	<b>254,677</b>	

### e) Various KCH Services Provided to Patients : 01 Jan-31 Dec 2025

Sl No.	Services Category	Total	Remark
1	No. of Dental Procedures	2,936	
2	No. of Major Operations	1,586	
3	No. of Physiotherapy	3,630	
4	No. of Normal Delivery	57	
5	No. of EPI Vaccinations	1,313	
6	No. of Patients supplied with medicine	86,944	
7	No. of Emergency Services	5,160	
8	Others	4,081	

### f) KCH Community Program & Achievements : 01 Jan-31 Dec 2025

#### i) KCH Ongoing Community Work: 01 Jan - 31 Dec 2025

Sl No	Category	Total	Remark
1	Number of Village within Pubail, Gazipur	25	
2	Number of Households in working area	25,500	
3	Number of populations	65,800	

SI No	Category	Total	Remark
4	Number of pregnant mothers	972	
5	Number of children under care	4,754	
6	Number of field centres in working area	12	

## ii) KCH Services Provided to Community People : 01 Jan - 31 Dec 2025

SI No	Category	Total	Remark
1	Number of patients given Ante-natal Care (ANC)	600	
2	Number of patients supported with Medicine	600	
3	Number of children supported with vaccination	1,527	
4	Number of patients supported with individual Counseling	2,230	
5	Number of people provide with Health Education	600	
6	Number of people referred for Tuberculosis (TB)	14	
7	Number of special GoB programs participated in by KCH	2	

## g) PHCP Registration of patients 01 Jan-31 Dec 2025

SI No	Month	Male	Female	Total	Percent	Remark
1	January	1,043	2,569	3,612	8%	
2	February	897	2,583	3,480	7%	
3	March	1,174	3,597	4,771	10%	
4	April	883	2,673	3,556	8%	
5	May	1,081	3,459	4,540	10%	
6	June	817	2,652	3,469	7%	
7	July	1,055	3,263	4,318	9%	
8	August	935	2,839	3,774	8%	
9	September	1,121	3,232	4,353	9%	
10	October	845	2,557	3,403	7%	
11	November	918	2,820	3,738	8%	
12	December	876	2,847	3,723	8%	
<b>Total</b>		<b>11,645</b>	<b>35,064</b>	<b>46,737</b>	<b>100%</b>	
		<b>25%</b>	<b>75%</b>			

## h) KESP Project's Achievements 01 Jan-31 Dec 2025

### i) KESP Registration of Eye Patients (Jan-Dec 2025)

SI No	Month	Male	Female	Total	Percent	Remark
1	January	742	1109	1851	8%	
2	February	656	1166	1822	8%	
3	March	650	833	1483	6%	
4	April	811	1127	1938	8%	
5	May	783	1087	1870	8%	
6	June	796	1092	1888	8%	
7	July	870	1274	2144	9%	
8	August	820	1261	2081	9%	

Sl No	Month	Male	Female	Total	Percent	Remark
9	September	895	1174	2069	9%	
10	October	879	1242	2121	9%	
11	November	891	1166	2057	9%	
12	December	647	862	1509	7%	
<b>Total</b>		<b>9,440</b>	<b>13,393</b>	<b>22,833</b>	<b>100%</b>	
<b>Percent</b>		<b>41%</b>	<b>59%</b>	<b>100%</b>		

## ii) Various Services provided to eye patients (Jan-Dec 2025)

Sl No	Services	Quantity	Percent	Remark
1	No. of Eye Test done	15,468	86%	
2	No. of Eye Minor Surgeries	509	3%	
3	No. of Eye OT done	1,836	10%	
	<i>No. of SICS</i>	776		
	<i>No. of Phaco</i>	928		
	<i>No. of DCR</i>	132		
4	No. of Other Treatment (Free)	215	1%	
<b>Total</b>		<b>18,028</b>	<b>100%</b>	

## i) Peniel School Achievements 01 Jan-31 Dec 2025

### i) The School Enrollment of students in last year (Jan-Dec 2025)

Sl No	Student Category	Nur	KG	Class -I	Class -II	Class -III	Class -IV	Class -V	Total	Percent
1	Male	2	6	9	3	4	3	1	28	50%
2	Female	6	4	6	5	1	4	2	28	50%
<b>Grand Total</b>		<b>8</b>	<b>10</b>	<b>15</b>	<b>8</b>	<b>5</b>	<b>7</b>	<b>3</b>	<b>56</b>	

### ii) The Students' Academic Performance Jan-Dec 2025

Sl No	Category	Nur	KG	Class-I	Class-II	Class-III	Class-IV	Total	Percent
1	Total	8	10	15	5	7	3	56	100%
2	Pass	8	10	15	5	7	3	56	100%
<b>Percent</b>		100%	100%	100%	100%	100%	100%	100%	100%

## j) Karamtola Nursing School 01 Jan-31 Dec 2025

### i) Nursing School's Enrollment of students in various academic years (Jan-Dec 2025)

Jan~May	Sl No	Student Category	1st Yr		2nd Yr		Total	
	Male		Female	Male	Female	Male	Female	
	1	Existing Students	0	6	0	0	0	6
	2	New Enrollment	0	0	0	0	0	0
Jun~Dec	Sl	Student Category	1st Yr		2nd Yr		Total	

No		Male	Female	Male	Female	Male	Female
3	Existing Students	0	0	0	5	0	5
4	New Enrollment	0	0	0	0	0	0

### ii) Socio-Cultural Background of Nursing Students (Jan-Dec 2025)

Jan~May	SI No	Description	1st yr	2nd yr	Total	Percent
	1	Ethnic Minority	1	0	1	17%
	2	Mainstream communities	5	0	5	83%
Jun~Dec	SI No	Description	1st yr	2nd yr	Total	Percent
	3	Ethnic Minority	0	1	1	20%
	4	Mainstream communities	0	4	4	80%

### iii) Post-Graduation involvement of 2<sup>nd</sup> Yr Students who passed final exam in June 2025

SI No	Place of involvement	Number	Remark
1	KCH Hospital	4	One graduate returned home due to illness.
2	KESP	1	
3	Others	0	
<b>Total</b>		<b>5</b>	

## k) Overall Karamtola Income & Expenditures 01 Jan-31 Dec 2025

### i) KCH Income in 2025 compared with 2024

SI No	Description	FY2024	FY2025	Percent
a)	<b>Fund from KOMMS</b>	<b>1,635,000</b>	<b>1,336,500</b>	<b>82%</b>
b)	<b>Clinic Income</b>			
	Registration	6,807,670	7,671,680	113%
	Medicine	48,370,913	54,177,173	112%
	Laboratory	40,789,194	47,803,368	117%
	X-ray	9,366,662	10,828,758	116%
	Ultrasono	4,956,895	8,292,945	167%
	ECG	1,148,020	1,212,467	106%
	Major Operation	16,616,990	16,992,380	102%
	Dental Income	2,613,000	2,254,550	86%
	Bed Charge	2,178,660	2,475,897	114%
	Clinical Tx	6,698,902	7,500,450	112%
	Delivary	168,250	172,000	102%
	<b>Total Clinic Income</b>	<b>139,715,155</b>	<b>159,381,668</b>	<b>114%</b>
c)	<b>Maternal &amp; Newborn P.</b>	<b>178,170</b>	<b>88,550</b>	<b>50%</b>
d)	<b>Admin Income</b>	<b>381,800</b>	<b>349,310</b>	<b>91%</b>
e)	<b>Human Resource Income</b>	<b>711,100</b>	<b>0</b>	<b>0%</b>
<b>Grand Total of all Incomes</b>		<b>142,621,225</b>	<b>161,156,028</b>	<b>113%</b>

ii) KCH Expenditure in 2025 compared with 2024

Sl No	Description	FY2024	FY2025	Percent
a)	<b>HeadOffice Expense</b>	<b>706,452</b>	<b>387,216</b>	<b>55%</b>
b)	<b>Admin Expense</b>			
	Depreciation	2,137,801	2,305,360	108%
	Bank Charge	26,112	74,075	284%
	Communicaton	101,980	91,285	90%
	Due & Subscription	42,512	118,991	280%
	Hospitality	84,178	204,925	243%
	Tax & VAT	3,993,094	3,877,442	97%
	Conveyance	109,502	124,120	113%
	Supplies	157,115	461,254	294%
	Utility	2,970,837	2,846,101	96%
	Professional Service	50,000	50,000	100%
	Vehicle	1,050,121	1,168,077	111%
	Maintenance	3,190,294	5,169,032	162%
	<b>Total Admin Expenditure</b>	<b>13,913,547</b>	<b>16,490,662</b>	<b>119%</b>
c)	<b>Program</b>			
	Materials	22,180,753	24,212,322	109%
	Patient Referral	75,616	100,137	132%
	Medicine	40,063,267	43,215,773	108%
	Personnel	50,525,470	60,272,173	119%
	Staff Seminar	35,000	0	0%
	Human Resource	1,729,513	205,330	12%
	<b>Total Program Expenditure</b>	<b>114,609,620</b>	<b>128,005,734</b>	<b>112%</b>
	<b>Grand Total of KCH Expenditure</b>	<b>129,229,618</b>	<b>144,883,612</b>	<b>112%</b>

\*\* The figures are in Bangladesh currency BDT

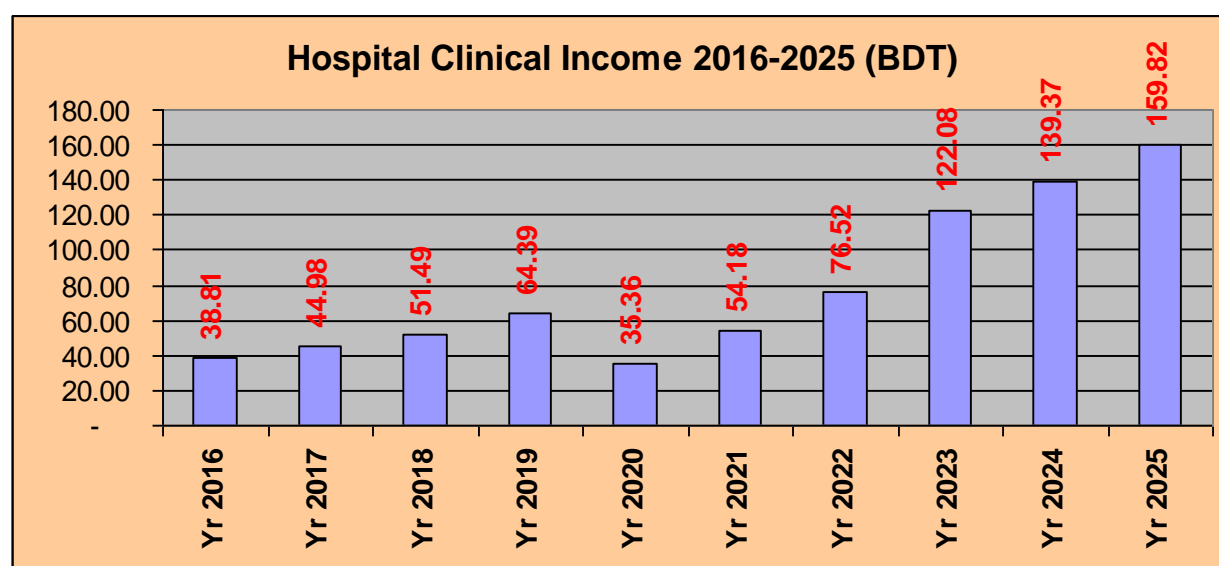
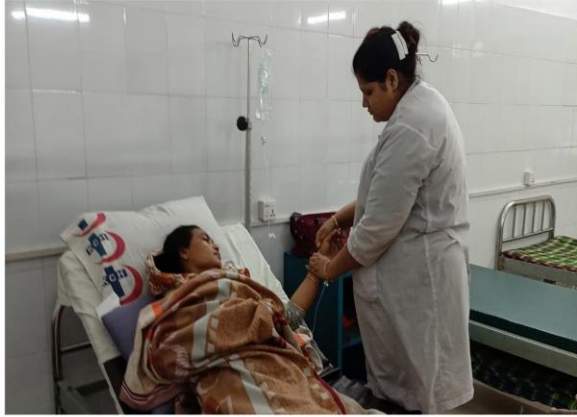


Chart Showing Hospital Clinical Income of last 10 years (figures in million)

# Memory Lane

## Pictorial and Colorful Journey with KCH and PFB in 2025



Admitted Patient in KCH Hospital



Child Patient Consulting with KCH MO



ECG is important for patients



KCH Dental Department with Senior Medical Officer



KCH Pharmacy Staff dealing with patient



MO treating female patient in Gynae and Obs



Pathology Sample Collection in KCH Lab



Patient undergoing X-Ray



Patient's Clinical Consultation in KCH



PHCP Staff Helping in Patients Registration



Physiotherapy Support in KCH



Pre Christmas Program Celebration of 2025

**Warm Greetings for Upcoming Days in 2026**